The New York Times **SUBSCRIBE NOW** 

Account >



Opinion

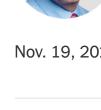
## Nine Nonobvious Ways to Have Deeper Conversations The art of making connection even in a time of dislocation.

**By David Brooks** 



Nov. 19, 2020

**Opinion Columnist** 







After all we've been through this year, wouldn't it be nice, even during a distanced holiday season, to be able to talk about this

whole experience with others, in a deep, satisfying way? To help, I've put together a list of nonobvious lessons for how to have better conversations, which I've learned from people wiser than myself: Approach with awe. C.S. Lewis once wrote that if you'd never met a human and suddenly encountered one, you'd be inclined to worship this creature. Every human being is a miracle, and your superior in

some way. The people who have great conversations walk into the

room expecting to be delighted by you and make you feel the beam

next to Benjamin Disraeli she thought *she* was the cleverest person

of their affection and respect. Lady Randolph Churchill once said

that when sitting next to the statesman William Gladstone she

thought him the cleverest person in England, but when she sat

in England. Ask elevating questions. All of us have developed a way of being that is our technique for getting through each day. But some questions, startling as they seem at first, compel us to see ourselves from a higher vantage: What crossroads are you at? What commitments have you made that you no longer believe in? Who do you feel most grateful to have in your life? What problem did you use to have but now have licked? In what ways are you sliding backward? What would you do if you weren't afraid?

we ask yes/no questions: Did you have a good day? Which basically shut off interesting answers. Better questions start with "What was it like. ..." or "Tell me about a time. ..." or "How did you manage to cope while your wedding was postponed for a year?" Make them authors, not witnesses. The important part of people's lives is not what happened to them, but how they experienced what

happened to them. So many of the best conversations are not just a

recitation of events. They involve going over and over an event,

Ask open-ended questions. Many of us have a horrible tendency to

ask questions that imply judgment: Where did you go to school? Or

seeing it from wider perspectives coating it with new layers of emotion, transforming it, so that, say, an event that was very hard to live through is now very satisfying to remember.

on/off switch with no dimmer. Total focus. I have a friend who listens to conversations the way congregants listen to sermons in charismatic churches — with amens, and approbations. The effect is magnetic. Dig deeper into the moment. Subscribe for \$1 a week. Don't fear the pause. Most of us stop listening to a comment about

halfway through so we can be ready with a response. In Japan,

comment and then pause, sometimes eight seconds, before

Keep the gem statement front and center. In the midst of many

responding, which is twice as long a silence as American

businesspeople conventionally tolerate.

Murphy writes, businesspeople are more likely to hear the whole

Treat attention as all or nothing. Of course, we all have divided

attention. In "You're Not Listening," Kate Murphy writes that

conversation because there's so much busyness going on in their

own heads. But in conversation it's best to act as if attention had an

introverts have more divided attention than others while in

together: "Even when we can't agree on Dad's medical care, I've never doubted your good intentions. I know you want the best for him." If you can both seize that gem statement it may point to a solution. Find the disagreement under the disagreement. In the Talmudic tradition when two people disagree about something, it's because there is some deeper philosophical or moral disagreement

difficult conversations, there is what the mediator Adar Cohen <u>calls</u>

the gem statement. This is the comment that keeps the relationship

trying to dig down to the underlying disagreement and then the underlying disagreement below that. There is no end. Conflict creates cooperative effort. As neuroscientist Lisa Feldman Barrett writes, "Being curious about your friend's experience is more important than being right." The midwife model. Sometimes people talk to solve a person's problem. The Rev. Margaret Guenther wrote that a good conversationalist in these cases is like a midwife, helping the other person give birth to her own child. That means spending a lot of

undergirding it. Conversation then becomes a shared process of

her narration, bringing forth her unthought thoughts, sitting with an issue as it slowly changes under the pressure of joint attention. "To influence actions," neuroscientist Tali Sharot writes, "you need to give people a sense of control."

time patiently listening to the other person teach herself through

Deeper conversations help people become explicable to each other and themselves. You can't really know yourself until you know how

missing right now. "Humans need to be heard before they will listen," Amanda Ripley writes.

you express yourself and find yourself in another's eyes. Deeper

conversation builds trust, the oxygen of society, exactly what we're

It's been a rough year for all that, but this Thanksgiving, the possibility of deep talk is still out there, even over Zoom. The Times is committed to publishing a diversity of letters to the editor. We'd like to hear

what you think about this or any of our articles. Here are some tips. And here's our email: letters@nytimes.com.

Follow The New York Times Opinion section on <u>Facebook</u>, <u>Twitter (@NYTopinion)</u> and

Instagram.

**EXPAND** 

^

Subscribe for \$1 a week. Ends soon.